

BOARD BRIEFING PAPER

Bushey Engagement Model: clarifying ownership before delivery starts

Purpose: Board assurance
Audience: Board / Executive
Length: One page

Core proposition:

Most delivery failures become board issues when accountability is vague. The Engagement Model draws the line before day one: Bushey owns the delivery system and evidence; the client retains strategic authority, resourcing and stakeholder ownership.

1. Context and Board Relevance

Delivery engagements often blur accountability once pressure rises. Boards are then asked to rely on optimistic status reporting rather than evidence that ownership, governance and escalation routes are working. This model is designed to prevent that ambiguity at the outset.

2. Ownership Boundary

Bushey owns	Client owns
Delivery plan and execution	Business outcome and strategic priority
Governance structure and decision-rights documentation	Final sign-off authority on scope changes
Risk surfacing and escalation timing	Resourcing and organisational change management
Closure sign-off and evidence of outcome	Relationship with board and stakeholders

3. Assurance Model

Governance lock Decision rights, escalation routes and scope authority are documented before mobilisation.	Evidence discipline Status is supported by verifiable artefacts, not narrative confidence.	Closure control Outcomes are signed off with evidence, with residual ownership made explicit.
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4. Board Questions

- Are the boundaries between strategic ownership and delivery ownership explicit enough for the board to rely on?
- What evidence will management provide to show the model is operating, not just agreed?
- Who has authority to change scope, resource levels or acceptance criteria when delivery pressure increases?

5. Recommendation / Decision Sought

Approve the Engagement Model as the accountability framework for Bushey-led delivery engagements and require management to confirm the ownership boundary, governance lock and evidence plan before contract signature or mobilisation.